

# PROFESSIONAL PORTFOLIO

OSAMA MOFTAH

---

**PROJECTS  
DIRECTOR**

---

*moftahosama@yahoo.com*

---

## LOGISTICS MANAGEMENT & CONSTRUCTION

Riyadh, Saudi Arabia

Cell: +966 (55) 270-3910

+966 (56) 909-5956

# TABLE of CONTENTS

1. My Construction Philosophy

2. My Resume

3. Education Certificates

4. Training Certificates

5. Work Experience

6. Testimonies

7. References

# MY CONSTRUCTION PHILOSOPHY

Construction seems to be the most distant of any discipline from any notion of philosophy. Philosophy asks basic question such as “why” and engages in a rigorous process of inquiry about the way we think and act in the world. In any project we have met people from carpenters to senior managers who also ask deep questions and seek strong explanations. So maybe we in construction just pretend it is all about getting our hands dirty and getting the job done without thinking. In reality we are all philosophers as many a banter on site alludes to. In the face of this, the creation of a project which reveals the philosophical aspects of construction and sees it as a tool of community development is not that strange, even if the presence of a professional philosopher in the Team as a productive member may still be a long way off.

The project involves three stages with a total of 30 practitioners including trades-people, professionals and managers. The first stage introduces the language and concepts of expertise-in-practice to the participants and explored methods of working in dialogue. The second stage works closely with practitioners on their own real-world perceptions in a therapeutic and diagnostic manner using a critical dialogue technique. The final stage involves exploring with groups of practitioners how such techniques can be used to develop the company processes.

Construction is a rich environment displaying the use of “expertise-in-context” at a variety of levels in very intense and unique situations. It is in exploring this that we believe there is value to individuals and to the Companies that we are working with. The fact that construction is often presented as not operating effectively gives the project and construction an additional challenge. Those operating in it mostly do not actively seek failure and believe that they are performing a good job. Practice is based on this knowledge of the world; however, practitioners are continually being told to modify their knowledge and thinking to change practice in construction. Everyone knows it is not that simple but we continually pretend that it is. The problems with construction industry do not lie in the practices themselves but in the conventional expression and analysis of what these difficulties are. Improving practice requires a different kind of expression and analysis with expertise-in-context based language and concepts providing this as they align with actual practice. The therapeutic and diagnostic application of these ideas in a Wittgenstein and fashion can release practice from its self-imposed conceptual problems.

# Projects Director

Riyadh, Saudi Arabia

[moftahosama@yahoo.com](mailto:moftahosama@yahoo.com)

Cell: +966 (55) 270-3910

## HIGHLIGHTS

- Saudi Council of Engineers accredited Architectural Engineer with valid SCE membership.
- Highly self-motivated **CANADIAN Construction Expert** with over **31+** years of experience of large scale Logistics, Infrastructure, ICI, Heavy Civil, and Oil & Gas projects, including high rise buildings, watermain & sewage mainlines, structural steel, heavy concrete structures with high end finishes with extensive *MEP* coordination applications.
- Annotative and lucrative project management leadership personality, with professional precession to deliver targets ahead of time and under budget.
- Change champion with astute contract administration dexterity.
- Value Engineering professional with multinational Engineering practices experience.
- Precision in material takeoffs and tendering estimation for different project types.
- Project planning and scheduling proficiency using *MS-Project*.
- Solid technical background and drawings discrepancies solving skills with excellent coordination liaison skills between all project stakeholders.

## EDUCATION

<b>Masters of Science (M.Sc.) Construction Management</b>	<b>2013</b>
<i>George Brown College, Toronto, ON, Canada</i>	
<b>Masters of Science (M.Sc.) Civil Engineering Software Applications</b>	<b>2012</b>
<i>Humber College, Toronto, ON, Canada</i>	
<b>Bachelor of Science (B.Sc.) Architecture &amp; Engineering (5 Years)</b>	<b>1995</b>
<i>Alexandria University, Alexandria, Egypt</i>	

## PROFESSIONAL EXPERIENCE

**Projects Area Director (Logistics & Construction)** **Dec. 2024-Present**  
Contracting & Construction Enterprises, Riyadh, Saudi Arabia, (*Horse Pilot Design/Build Project*)

CCE is a main Contractor in the Saudi Region, being part of ALGIHAZ Holding, forming one of the giant Company arms in Saudi Arabia. The CCE is a national Company that carries out various types of projects, including Public, Residential, Industrial, Office Buildings, Infra, . . . etc., partnering Saudi Government in the 2030 Vision:

- Completed Project detailed design of an ultra fast track *Pilot Project* of the Governmental Authorities of the PIF for only 43% of planned duration.
- Developed and implemented logistics and construction strategies aligned with Company and Client objectives.
- Created and applied an efficient Logistics & Procurement process that saved 23% of resources and managed deliverables achieved by 28% ahead of planned schedule.
- Utilized logistics procedures integrated with construction methodologies achieving cost savings of 12% of project assigned Budget by continuous monitoring and implementation of best practices.
- Achieved budget savings of 5.17% project value by applying Value Engineering process during Design Development phase.
- Coordinated with Domestic and International Vendors to ensure delivery Certificates and Documentation as per Logistics regulations and required procedures.
- Coordinated and managed logistics plan development with project Stakeholders and Authorities.

### Construction & Logistics Director

**SAR 62.2B., Jan 2024- Nov 2024**

AECOM Saudi Arabia, Riyadh, Saudi Arabia, (*DGI&DGII Infrastructure Projects*)

AECOM is one of the Kingdom's largest urban design and civil infrastructure consultancies, AECOM is helping development leaders to better prioritise projects, planning ahead and provide for sustainable growth of their communities to add values and provide prosperous:

- Led a large Project Teams for the planning, staggng and executing of the infrastructure scope of work in the Diriyah Gate One & Two (*DGI&DGII*) projects (234 Engineers).
- Assembled an integral Project Logistics Management Plan that is integrating with both Project Quality and Execution Plans to provide smooth work progress and top quality level of deliverables.
- Managed and executed Project Environmental Targets by controlling and monitoring more than 986,000 M<sup>3</sup> of construction waste material through demolition activities of the DGII project.
- Delivered an inclusive Logistics Plan to facilitate required mobilization of 54 project stakeholders sitewide.
- Monitored operational critical activities to ensure and enforce Safety/Quality procedures throughout assigned workflows and procedures.
- Directed, coordinated and managed progress meetings with PMC, Subcontractors, Construction Teams, and project Stakeholders to ensure common understanding of short term and long term plans are well communicated.
- Monitored, reported and developed an extensive dynamic logistics plans to ensure undisturbed equipment maneuvering and undisturbed material delivery throughout 24/7 for all stakeholders.

**PROFESSIONAL  
EXPERIENCE**  
(Continued)

- Coordinated with Governmental Authorities to obtain required permits for the execution of Planned Logistics activities.

**Senior Project Manager**

**SAR 460M., Nov 2022-Dec 2023**

DEPA Contracting Co. Ltd., (UAE/KSA – Al Hamria Project)

Depa Group is a Main Contractor that comprises three key business units and investments, which span various sectors of the ICI & infrastructure construction market, The Group delivers hospitality, commercial (offices and retail), social infrastructure, economic infrastructure, yachts and marine, high-rise and low-rise residential, and aircraft projects in selected countries in the Middle East and North Africa, Europe, Asia, and North America:

- Led an International Designer, *Studio Paolo Ferrari* “SPF”, and domestic design Teams to develop and execute design process from conceptual to IFC, integrating high level of logistics planning and quality management plans.
- Built up local and abroad logistics Teams to facilitate smooth coordination of assets, materials and Subcontractors delivery to jobsite from UAE to KSA locations.
- Managed Logistics & Quality aspects of both construction and logistics activities, starting from planning to execution, incorporating planned logistics procedures, Company Policies, and as per Client requirements.
- Delivered infrastructure scope of Hospitality project of Wet and Dry utilities of (7) stars resort for 78% of assigned Budget saving 22% of total direct cost.
- Managed design development with assigned scope, to achieve 28% addition value to the project Budget resulting due to scope changes and Client requirements.
- Executed an extensive procurement plan by managing dynamic logistics procedure well coordinated with project Stakeholders guaranteed smooth material/equipment delivery onshore and offshore sides of the Project.
- Coordinated the delivery and execution of Civil/Architectural scope of work with both domestic and abroad Subcontractors and Suppliers, including marines and civil activities.

**Project Director**

**EGP 507M., Oct 2020-Oct 2022**

H. A. Construction, Cairo, Egypt, (JOTUN Phase II Plant Project)

Hassan *Allam* Construction is a national privately owned Engineering & Construction Company operated on a standalone basis with a focus on large scale projects, building material, electrical and mechanical turnkey solutions:

- Managed extensive Design/Engineering Teams to complete design development of industrial facility of JOTUN and high rise administrative building 30% ahead of schedule.
- Planned and executed heavy lifting of specialized equipment achieving on time delivery and installation and operation of plant and supplementary facilities.
- Directed manpower supply of 1850 personnel during project lifetime smoothly with ZERO LTA.
- Managed and handled fast track construction activities and accomplished delays recovery of 28.75% progress in 82 days against 8% in 6 months with 1.1 SPI.
- Managed to establish a project extension adding 112 days to project Baseline schedule with achievable targets to avoid Contractual LDs of 1.1%/day.
- Managed value-engineering to save 13% of Project Value saving 78 days of execution duration.

**Project Manager**

**CAD \$120M, April 2018 - Aug 2020**

EllisDon Corporation, Toronto, ON, Canada, (MetroLinx Cooksville GO Station\_Design/Build & Finance)

EllisDon Corporation is an international North America construction leader with ambitious and Innovative portfolios of construction/consultancy management strategies. With 18 worldwide & Domestic branches and operation centres, EllisDon sets out the principals and level of quality among Proponents:

- Managed Design Teams to deliver Project facilities design completion ahead of schedule.
- Planned delivery, heavy lifting and finishes of heavy civil structure by developing an extensive logistics plan.
- Overseen procurement, construction, and equipment delivery plans, and integrated to guarantee smooth delivery.
- Managed project budget of main packages including structural steel and managed associated risks.
- Motivating project team to coordinate and execute ahead of planned milestones.
- Coordinating with Project Stakeholders to facilitate design development and execution of proposed Station and Pavilion buildings along with Rail Platform.

**Senior Project Manager**

**US \$306M, Jan 2016 - Mar 2018**

Kharafi Group\_KN, Kuwait, (JGSK\_Clean Fuels Project\_CFP)

A leading infrastructure project developer, enhanced oil recovery as well as contracting and facilities Management service provider for petrochemical, power, water, highways & commercial buildings in the *Middle East*:

- Managed project resources resulting in 300% progress advancement with 25% budget savings.
- Provided/planned large scale logistics plans for both green and brown fields, to ensure on time efficient material and equipment delivery achieving 12.8% cost saving of assigned budget.
- Managed Changes of original scope and achieved 15%+ budget increase of original contract.
- Supervised, managed and motivated a large Team of **300+** of Non-manual and **4000** Manual onsite.

- Develop project budget and schedule, control expenditures, material procurement within approved Client authorization in accordance with applicable by-laws, including project financial applications.

**PROFESSIONAL  
EXPERIENCE**  
(Continued)

**Assistant Project Manager**

**CAD \$140M, June 2012 - Dec 2015**

EllisDon Corporation, Toronto, ON, Canada, (*Square One Mall South Expansion – CM/GMP Project*)

EllisDon Corporation is an international North America construction leader with ambitious and innovative portfolios of construction/consultancy management strategies. With 18 worldwide & domestic branches and operation centres, EllisDon sets out the principals and level of quality among proponents:

- Participated, coordinated and developed building design starting from schematic Architectural design concept up to the final design IFC according to Client development plan.
- Coordinated/obtained project permits from early project starting off to the FBP according to construction schedule.
- Successfully hired project Subcontractors and delivered project tender packages of \$16.8+ million under budget through analyzing, reviewing and awarding process.
- Professionally defined correlated scopes of work including main building, infrastructure, roads and parking areas.
- Performed construction management activities and delivered the Project 13% ahead of schedule.
- Profitably managed, enabled and coordinated the execution of major Subcontractors packages.
- Reviewed, coordinated and implemented *Quality Management Plans* to ensure quality of final product.
- Conducted and performed **QHSE** Audits and fields inspections with project Third parties.
- Supervised and coordinated project execution with all Stakeholders including *Trades, Client Reps and Consultants*.
- Coordinated and negotiated changes as per existing site conditions, and profitably increased company earnings by 3.35% of total project budget.

**Project Engineer**

**US \$481M, Jan 2011 - April 2012**

Kharafi GROUP MAK, ICI Construction (*J.A Housing Project of 1271 villas, ICI Buildings & Infrastructure scope*)

A private Kuwaiti based group with diverse interest and activities worldwide. Founded in 1956 and expanded to include permanent branches in Africa, Middle East, Albania, Brazil, Bulgaria, Indonesia, Kazakhstan, Maldives and Netherlands with revenues for 2006 estimated \$3.3 billion and 100,000 employees for 2008:

- Successfully delivered \$54 million multi-functional public buildings of the project for Government Authority starting with preconstruction stage to final handing over to the Client.
- Managed infrastructure Subcontractors and delivered project infrastructural services as mentioned and specified on project documents.
- Developed, in association with Design department, exclusive work procedures, in accordance with project specification, that abbreviated execution durations while maintaining quality level.
- Provided technical review assistance to develop and finalize project design with 1.35% savings on total project indirect costs.
- Maintained and supervised quality inspection activities within a planned fast track project.

**Project Engineer**

**US \$375M, Sep 2006 - Dec 2010**

Kharafi GROUP KN, Kuwait, Heavy Civil/Oil&Gas (*Petrochemical Refineries - EG2, Aromatics & BS160*)

A leading infrastructure project developer, enhanced oil recovery as well as contracting and facilities management service provider for petrochemical, power, water, highways & commercial buildings in the Middle East:

- Managed, supervised and delivered fast track heavy structures concrete/earthwork activities complying with international project quality standards and top Quality & Safety plans.
- Participated in value engineering process to develop execution procedure of which resulted into 2.5% saving on budget and project schedule.
- Performed regular field inspections, provided supervision and technical support to ensure smooth performance of construction and installation of material and equipment.
- Provided analytical feedback of quality of execution and proposed corrective actions to prevent time loss of project schedule.
- Established and prepared project requirements, procurement and planning for petrochemical plant and obtained necessary input to perform civil design.
- Managed, performed and supervised execution of largest nuclear reactor in Middle East with capacity of 1750 tons and related processing structures
- Conducted and coordinated quality audits and inspection with project Client on regular basis to ensure deliveries on time and in accordance to quality requirements.

- Prepared and maintained inspection reports/records and applied computer quality database tracking with project stakeholders.
- Assisted and participated in technical document composing to facilitate equipment inspection and installation.
- Conducted quality assurance and installation procedures sessions to site supervisors to reduce and mitigate non-conformances with required corrective applications.

**PROFESSIONAL  
EXPERIENCE**  
(Continued)

**Project Engineer**

**US \$375M, March 2003 - Aug 2006**

Kharafi GROUP MAK, Kuwait, ICI Construction (*J.A International Stadium & Associated Infrastructure*)

A private Kuwaiti based group with diverse interest and activities worldwide. Founded in 1956 and expanded to include permanent branches in Africa, Middle East, Albania, Brazil, Bulgaria, Indonesia, Kazakhstan, Maldives and Netherlands with revenues for 2006 estimated \$3.3 billion and 100,000 employees for 2008:

- Provided constant field supervision assistant for heavy concrete structure execution process, including post tensioning structure and fly concrete formwork methodology.
- Managed the execution of major part part of the project (VIP Zone) delivering structural execution per construction schedule with high end finishes quality.
- Reviewed, implemented and applied quality measures on precast elements execution and installation to assure quality requirement delivered as per project QMP.
- Participated in earthwork inspections, monitored and controlled execution stages corresponding to project specifications and quality procedures.
- Accomplished scheduled target and delivered concrete activities ahead of schedule of an international stadium project.
- Achieved planned target of concrete works completion planned date, and delivered assigned scope of work ahead of schedule for a duration of Nine (9) months instead of Fourteen (14) months per Project Baseline.
- Planned and executed all Infra scope of work with each service System network, including and not limited to, Sewage, Water Supply, Irrigation, Electrical, Fire Fighting, and Low Current Systems, ahead of schedule.

**Project Coordinator/Field Engineer**

**US \$120M, Aug 1995 - Dec 2002**

The Arab Contractors & Co., Egypt, Heavy Civil/ICI Construction (*18 No<sup>s</sup> of Railway Bridges, ICI Buildings & Hospital Renovation*)

The Arab Contractors is one of the leading construction companies in the Middle East, Europe and Africa. The company provides multi-construction services for bridges, roads, buildings infrastructures; engineering consulting and construction management over 29 countries worldwide consist of 77,000 employees:

- Generated and assembled *Project Quality Management Plan (QMP)* in accordance with ISO 9001 for ICI and heavy construction project including highways and bridges as specified project elements.
- Supervised and provided assistant to project supervisors to ensure quality and progress of project execution.
- Participated in design process for all temporary structural formwork and decking system required to perform the work.
- Managed enormous number of equipment logistics associated with described earthwork, highways and bridges scope elements.
- Coordinated with Authorities having jurisdictions and Public Authorities Representatives.
- Reviewed and coordinated shop drawings as per design concept and structural requirement.
- Participated and associated with quality management committee in monitoring, auditing and inspection events.
- Performing QA field inspections and reporting to QA department on nonconforming activities, coordinating and implementing correction procedures.
- Provided on-site technical & quality inspection support during execution stages of bridges, tunnels and electromechanical structures.
- Increased cost-plus profit 12% by estimating different disciplines and items related to materials and manpower methodologies to meet project management policies construction deliveries.

**PROFESSIONAL  
CERTIFICATES**

<b>Working at Heights, Infrastructure Health &amp; Safety Association</b>	<b>January 2019</b>
<b>WHMIS, LEC</b>	<b>December 2018</b>
<b>Standard First Aid &amp; CPR, EllisDon University</b>	<b>August 2018</b>
<b>Labour Relations, EllisDon University</b>	<b>July 2014</b>
<b>M.Sc. Construction Management, George Brown College, Toronto Canada</b>	<b>December 2013</b>
<b>Supervisor Competency Training, George Brown College, Toronto Canada</b>	<b>April 2013</b>
<b>ESSE Program Ass. Cert., Humber College (Engineering Software/Budgeting &amp; Ontario Building Code)</b>	<b>December 2012</b>
<b>Basics of Supervision, Infrastructure Health &amp; Safety Association</b>	<b>November 2012</b>
<b>Labour Relations, EllisDon University</b>	<b>July 2012</b>
<b>Basics of Supervising, Infrastructure Health &amp; Safety Association</b>	<b>November 2012</b>
<b>OACETT Associate Membership – C.E.T Registration</b>	<b>April 2012 - Present</b>
<b>Safety Leadership Training, Tecnimont/SK Engineering</b>	<b>2006 - 2008</b>
<b>Quality Control for Finishing Work and Insulation, The Arab Contractors &amp; Co.</b>	<b>2001</b>

Quality Control in Finishing Works, *The Arab Contractors & Co.*  
Infra-Structure Works, *The Arab Contractors & Co.*  
Registered with the Society of Engineers, Kuwait  
Registered with the Society of Engineers, Egypt

2000  
1997  
1998 - Present  
1995 - Present

## EDUCATION & EXPERIENCE CERTIFICATES

➤ GEORGE BROWN COLLEGE - *Toronto, Canada:*

2013



# GEORGE BROWN COLLEGE

THE BOARD OF GOVERNORS OF GEORGE BROWN COLLEGE OF APPLIED ARTS AND TECHNOLOGY ON THE RECOMMENDATION OF THE FACULTY AND BY THE AUTHORITY VESTED IN IT BY THE PROVINCE OF ONTARIO, CANADA CONFERS ON

OSAMA MOFTAH ALY  
THIS

## ONTARIO COLLEGE GRADUATE CERTIFICATE

UPON FULFILLMENT OF ALL THE REQUIREMENTS FOR THE

### CONSTRUCTION MANAGEMENT PROGRAM

GIVEN AT TORONTO, CANADA THIS 15TH DAY OF DECEMBER, 2013

*[Signature]*

REGISTRAR

*[Signature]*

DEAN



*[Signature]*

PRESIDENT

*[Signature]*

CHANCELLOR

➤ Humber College ESSE Program Certificate – Toronto, Canada:

2012



# HUMBER

The Board of Governors of Humber College  
Institute of Technology and Advanced Learning,  
hereby awards this Certificate of Achievement to

**Osama Aly**

who has fulfilled the required program of study in

## Engineering Software Skills Enhancement with Honours

We confer upon you all of the rights and privileges  
of this achievement.

 CHAIR OF THE BOARD       PRESIDENT       REGISTRAR

December 2012  
TORONTO, ONTARIO, CANADA



# TRAINING CERTIFICATES

➤ El-Mohandes JOTUN S.A.E. – *Cairo, Egypt:*

2021



*Certificate*

**Osama Moftah**

This confirms that the above named has passed  
the following e-learning course:

**Safety in Projects**

Date:

21/02/2021

**CSS** Canadian Safety Solutions

# THIS IS TO CERTIFY

## THAT:

*Aly, Osama M*

*Has successfully completed Supervisor Competency Training.*

- WHMIS • Traffic Control
- Asbestos Awareness • Fall Protection
- Trenching & Excavating
- Confined Space
- Health Safety & the Law



April 13, 2013.  
Date

*Sacha Wisotzky*  
Sacha Wisotzky



# Training Record

This record states

**Osama Moftah Aly**

*is successfully completed the Violence Prevention Procedure through  
Recognition in the Workplace (Bill 168) training course*

Industrial Training Service, Inc.  
Training Company



Instructor



March 11, 2013  
Date of Training





**K.P.P.C AROMATICS PROJECT,**  
Shuaiba, Kuwait

*Certificate of Completion*

Presented to

**OSAMA IBRAHIM MOFTAH**

In recognition of having satisfactorily completed training course on

**Safety Leadership Training**

February 2006 - December 2008



*Maurò Bignotti*  
Maurò Bignotti  
TSK Site Manager

*B. J. Lee*  
Trainer

*B. J. Lee*  
B. J. Lee  
TSK Deputy Site Manager



# Safety Certificate



**OSAMA IBRAHIM MAHMOUD MOFTAH**  
**SITE CIVIL ENGINEER**

**Mohammed Abdul Mohsin Al - Kharafi & Sons Co.**



**In Recognition of Exemplary Performance**

**KPPC Aromatics Project**  
**24th November 2007**

*Signature*

Mauro Bignotti  
TSK Site Manager  
Aromatics Project Kuwait

*Signature*

William Henry Orr  
KN Site Manager  
Aromatics Project Kuwait

Grant J Wilson  
TSK Project EH&S Manager  
Aromatics Project Kuwait



# Petrofac International Ltd.



## Certificate of Appreciation

This certificate is awarded to:

*Osama Ibrahim Mahmoud Moflah*

in recognition of his participation in the KOC Facility  
Upgrade and Relocation of U/G Process Piping Project,  
EF-1500

Pradeep K.  
Construction Manager  
Petrofac International Ltd.  
Kuwait



# WORK EXPERIENCE

➤ AL HAMRIYAH PROJECT , *Tabouk, Saudi Arabia:*

2022-2024







## Keele | Primary Entrance – Night



October 3, 2015 | Cyberon-Dumont - Design Review Panel Presentation

















# TESTIMONIALS



EGLINTON CROSSTOWN LRT PROJECT

## Memorandum

To: Osama Mofrah Date: June 24, 2016  
From: Geoff van der Lee, President & Project Director  
Denisa Leiba, Director, People and Culture  
CC: Juan Azofra, Segment Director  
Darcy Mcivor, Health & Safety Manager

### Subject: Commitment to Excellence in Health & Safety

---

Dear Osama,

It was recently brought to our attention how you handled a situation with a member of the public. Although we are in the process of creating a formal Recognition and Rewards program, we didn't want your commitment to Health and Safety to go unnoticed.

Please accept this letter and gift certificate as a small token of our appreciation that you went out of your way to help a member of the public and were a positive ambassador for CTS.

Over the next quarter we will be launching a behavioural and cultural program to underpin our need to deliver excellence in everything we do. This program will be centred on supporting our H&S, Environmental and Quality teams and has the goal of engaging everyone working for CTSC- in achieving that excellence.

We thank you for being an early adapter of this commitment. Thank you for being part of the CTS team.

Thank you,

Geoff van der Lee  
President & Project Director

Denisa Leiba  
Director, People and Culture

**FLUOR DANIEL CONSULTANTS B.V.**  
**DOW-PIC (OLEFINS II) Project**  
P.O. Box 9763, 61000 Ahmadi, Kuwait  
Tel. No. : +965 398 1770  
Fax No. : +965 398 1773

## TO WHOM IT MAY CONCERN

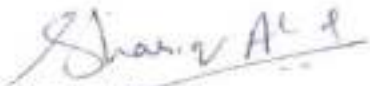
25 September 2007

During the past year Mr. Osama Moflah has performed the duties of project Engineer for the Ethylene Glycol Unit EG2 on the OL2K project in Kuwait.

Mr. Osama has a very high work standard and always willing to help others. His work was of highest quality. He was always at work on time and was a team player. Through his efforts, the EG2 project developed the highest level of Quality and safety. He takes safety very seriously, we never had a lost time incident and there were 1400 workers on the site. He has big contribution for the project in achieving 20 million safe man hours.

I highly recommend Mr. Osama for a suitable position on another assignment.

It has been a pleasure working with Mr. Osama.



**Shariq Ahmad**  
**HSE Coordinator EG-2**  
**Fluor Daniel**  
**(OLEFINS II Project)**



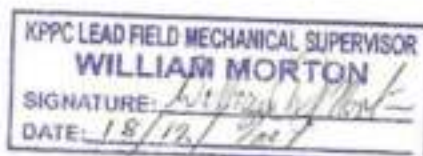
**To whom it may concern.**

**Reference: Mr. Osama Ibrahim Mahmoud Moftah.  
Area-civil engineer- MAK / Kharafi National.**

I have had the pleasure of working with Mr. Moftah on the KPPC-Aromatics project in Kuwait. As the 'Lead-Mechanical-engineer' I have been in constant involvement with parallel mechanical / civil activities that Osama has supervised. He has taken a strong leadership stance in all of the project activities he has been involved in, and he has earned the utmost respect of his work colleagues and subordinates. He is a firm advocate in safety practice and principle, which he carries to the field and daily safety talks and JHA formation. He carries out his daily activities in a highly professional manner, which has earned the respect of the project field-engineering-department. I would have no hesitation in recommending him to any prospective employer, and can only wish him the future that he so richly deserves.

Regards.

**William D. Morton.  
Lead mechanical Eng.-Supervisor.  
Bechtel PMC Project.  
KPPC-Aromatics.  
Kuwait.  
E-mail: wdmorton@bechtel.com**



# REFERENCES

## 1. Abdel Aziz Ibrahim:

**Regional Operational Director**  
H. A. Construction  
P: 2678.5917  
F: 2678.5920  
C: 100.515.1569  
E: [Abdelaziz.Ibrahim@hassanallam.com](mailto:Abdelaziz.Ibrahim@hassanallam.com)  
Yehia Zakaria St., Industrial Zone-Lot 5,  
Sheraton Heliopolis,  
Cairo, EGYPT.

## 2. Ibrahim Tawfik:

**Contracts Director**  
H. A. Construction  
P: 2678.5917  
F: 2678.5920  
C: 127.373.5511  
E: [Ibrahim.Tawfik@hassanallam.com](mailto:Ibrahim.Tawfik@hassanallam.com)  
Yehia Zakaria St., Industrial Zone-Lot 5,  
Sheraton Heliopolis,  
Cairo, EGYPT.

## 3. Sergio Ricci:

**ICI Vice President**  
EllisDon Corporation  
P: 905.896.8900.  
F: 905.896.8911  
C: 647.248.5955  
E: [sricci@ellisdon.com](mailto:sricci@ellisdon.com)  
89 Queensway Avenue West,  
Suite 800, Mississauga,  
ON L5B 2V2.

## 4. Giuseppe Contini:

**Operations Manager**  
Construction (Oil & Gas)  
Kharafi National KSC (Closed)  
P .O . Box 24081,Safat 13101,Kuwait  
Tel. +9765 22259000 Ext. 7000  
Mob: +965 99775604  
Fax: +965 22259999  
Email : [giuseppe.contini@kharafinational.com](mailto:giuseppe.contini@kharafinational.com)  
Website : [www.kharafinational.com](http://www.kharafinational.com)